

The consortium received one field monitoring visits in September December 2016 by JO NEO. All JO partners participated in this event. Each partner presented the involvement and contribution of his/her organization to INVENT activities. The NEO emphasized the participation of all JO partners in this event to guarantee the commitment of each partner in implementing all INVENT activities. The NEO acknowledged the progress of the project according to the project work-plan. Moreover, NEO liked and appraised the use and introduction of ETM methodology in Jordan. The following recommendations were presented by NEO to the consortium at the monitoring visit: 1. Accelerate the development of the sustainability plan. 2. Involvement of students in innovation activities 3. Develop a clear mechanism of the CTIs In order to meet with these recommendations, the following actions have been taken 1. ARCA finalized the sustainability plan. According to this plan, key stakeholder groups included future programme funders, policy makers, enterprise networks, business districts. The partnership raised awareness among territorial stakeholders about the opportunity offered by the deployment of innovation networks between R&D performers and private players to generate technology transfer flows, knowledge-based companies and more qualified jobs for young people. Mapping in a data base the stakeholders interested in the project results would customize the approach, get them actively involved through ongoing consultation and prepare follow-up actions under the end of EU funding. Moreover, each CTI developed its own business and sustainability plans. Thematic meetings with policy makers were used to show the lessons learnt, the benefits gained and the return on investments of innovation in the academic system and joint actions gathering public and private actors. Thus, the Ministry of Higher Education adopted INVENT approach by incorporating innovation and entrepreneurship within the themes of the Scientific Research Fund. Moreover, it asked university to include a course on innovation and entrepreneurship within their curricula. Memorandum of Understanding were drawn up and signed by local authorities, higher education institutes, business communities and research/innovation centres to foster technology transfer and innovative entrepreneurship. 2. INVENT partners decided to organize student competition that involved students in finding innovative solutions for challenges proposed by the industry. ASRF staff were assigned this task. To achieve the objectives of the competition, ASRF staff visited many local industries and they formulated challenges in three thematic areas: health care; green technology; and ICT and tourism. ASRF team introduced the competition in all JO HEIs participating in INVENT project. 77 students have participated in this competition. The winners of the first screening process undergone extensive training at ASRF using the training programs and workshops CTIs staff have in their first training phase. All CTIs have organized students competitions, and students were exposed to new experiences. Students have participated in the training offered by all CTIs. 3. One of the objectives of INVENT was to identify effective methodology to manage and run the CTIs. This can be achieved by training of the CTIs staff at EU institutions. Thus, the capacity building plan discussed earlier was developed to maximize the benefit of the training in EU. The CTI at JUST was chosen by consortium to be the model f

As part of the Agency on-going monitoring of Erasmus+ CBHE projects an advisory field monitoring visit to the 'FoodQA' project took place on 24/09/2018. The monitoring team was composed by Prof. Ahmad Abu-El-Haija, Dr. Reem Alkhader and Ms. Asma Alsmadi from the National Erasmus+ Office in Jordan, Mr. Clivio Casali from the EACEA and Ms. Ines Alves, from the EU Delegation to Jordan.

The visit took place at the Mutah University (MU) in Karak where the monitoring team could also meet representatives from the other partners universities and organisations. We would like to thank the

members of the project team that were able to be present for the time they devoted to the discussions and for having provided us with updated information on the progress made towards the achievement of the project objectives.

It was positive to note that the project has maintained its relevance for Jordanian and its national strategies, particularly in the efforts to prepare the Jordanian companies for the standards in food quality and security applied within the EU.

The monitoring visits confirmed that the project implementation is progressing positively with no major delays. Many activities were implemented and deliverables / outputs for training purposes were produced (e.g., 8 e-books, 8 posters, and 5 videos). Furthermore, it was noted that out of the three e-learning training courses foreseen one is already implemented at JUST, where 36 students enrolled and 33 passed the 9 tasks of the course. In addition, 8 training workshops were implemented for 70 staff members and 25 students.

It is encouraging to note that staff at the food facilities / restaurants at the JO partners took training as well. The visits reveals also that 8 companies were selected to train their staff on piloting of the food management systems. The monitoring team took note that the project will offer more than 4 levels of food management systems to the companies that in turn will choose the most suitable one. In addition, the project will prepare the training and help the company to be certified by the EU body.

The Involvement of non-education stakeholders is evident: 50 companies joined the Academia-Industry Council that was created in the framework of the project. The specific objectives are very relevant for Jordan. Qualifying the companies is important, but to keep in mind the main target should be the reform of HEIs to give the sustainability action. In this sense, Food Safety Centers have been established and equipped with PCs. Installations of the e-library and e-learning facilities should come next.

Impact of the project on the target groups and on all levels seems to have a good potential. Staff and students from universities and staff from the food industry participated in training. Students that participated in training in the EU showed good impact of the project academically and personally. The project is expected to provide students with knowledge needed in the market through the e-courses.

Project management is very responsive and supportive and enjoys committed, serious and motivated partners. There is ownership and active involvement of all partners, especially from the non-education stakeholders and the industry and the students. Project's quality management is good: quality committee was established, monitoring, evaluation and quality plan was developed.

With the view of the above, we would like to draw your attention to the following recommendation that we ask you to take into account in the next phases of your project implementation:

- Jordan HEIs partners are recommended to offer the 3 e-learning courses as university elective courses, to be part of the universities course plan for engineering, nutrition and agriculture students for example, to ensure sustainability.
- Efforts to increase and enlarge the impact of FoodQA centers beyond project partners and reach the least developed regions is well appreciated.
- Please make sure that the implementation of the missing components under WP2 (notably the e-learning courses and e-library) and WP4 (notably the implementation of food safety and quality management system) will be achieved according to the original work-plan.

- EU Delegation representative invited the consortium within the dissemination activities to create a video for the implemented activities involving the stakeholders, the industry and the students, to show the wider impact of the project and to be used as part of the visibility and communication plan.

We kindly ask you to actively take on board the recommendations during the implementation of the project and to provide us with information in the Final report.

In closing, may I once again thank you and your team for your commitment and achievements to-date.